

City of
Dayton, Ohio



2012 Budget Wrap Up City Manager's Recommendations

City Commission Work Session

December 28, 2011



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2012 Budget

Today's Work Session

1. Update on Investments
 - a) Capital Equipment
 - b) Capital Projects

2. Discussion of Key Budget Issues for 2012



2012 General Fund Investments

	<u>2011 Orig. Bgt.</u>	<u>2012 Proposed</u>	<u>Diff (\$)</u>	<u>Diff (%)</u>
INVESTMENTS				
Capital Equipment and Technology	\$ 2,487,000	\$ 3,500,000	\$ 1,013,000	40.7%
Capital Projects Development	\$ 2,000,000	\$ 5,000,000	\$ 3,000,000	150.0%
Downtown	\$ 2,500,000	\$ 2,500,000	\$ -	0.0%
	\$ 500,000	\$ 500,000	\$ -	0.0%
<i>Total Investments:</i>	\$ 7,487,000	\$ 11,500,000	\$ 4,013,000	53.6%

* G.O. Debt Capacity is approximately \$8 million over two year period 2012-2013.
2012 Capital Projects allocation assumes \$4 million of \$5 million will be debt financed.
Some of the capital equipment may be debt financed.



Investment Requests

1. Capital Equipment: Requests totaled \$10.8 million – Available Funding only \$3.5 million
2. Capital Projects: Requests significantly exceed available funds – Cash capital allocation plus debt financing will provide \$5 million in sources and leverage grants in 2012
3. Development funding needs to be adequate to meet opportunities as they develop or arise



2012 Capital Equipment

Department	Equipment/Vehicles	Allocation
Police	20 Marked Cruisers plus Upfitting 2 Motorcycles	\$677,600
		<u>48,000</u>
		\$725,600
Fire	1 Fire Engine 1 Supply Delivery Van	\$400,000
		<u>30,000</u>
		\$430,000
Public Works	4 Mowers 1 new Deicing Truck/1 Major Truck Repair 1 Side Automation Waste Truck 1 Aerial Bucket Van	\$184,000
		205,000
		268,900
		<u>77,500</u>
		\$735,400
Central Services	2 Passenger Vehicles (Facilities Management)	\$34,000
Total		\$1,925,000



2012 Capital Equipment

Department	Technology	Allocation
Public Works	Call Center Modification and Dynamic Portal	\$50,000
Fire	Narrow Banding Equipment (Communications)	\$75,000
Central Services	Enterprise VOIP Deployment Phase I	\$1,200,000
	Replacement of Thin Client Devices	50,000
	Additional Firewalls	50,000
	Computer Monitors	<u>10,000</u>
		\$1,310,000
Police	40 Radios	\$120,000
Public Affairs	Video Server and Storage	\$12,000
Total		\$1,567,000
	Note: Funding of \$200,000 for Housing Inspection technology will be allocated from 2011 budget savings across departments.	



2012 Capital Projects: \$5.0 M

- Highlights:
 - Asphalt Resurfacing, sidewalk repair
 - Cash Matches on Transportation Infrastructure Grants
 - Federal TIP, Ohio Public Works Commission
 - Facility Issues
 - Fairview Pool
 - Various Roofs
 - Spray Park Upgrades/Replacements
 - Community Development
 - Railroad Maintenance



2012 Budget Key Issues

1. IAFF negotiations
2. Ambulance service to hospitals
3. DIY neighborhood initiatives
4. Entrepreneur support
5. Information technology review
6. Housing inspection review
7. Self-insurance for health care
8. Green projects and initiatives
9. Employee development
10. Parking system
11. Human Relations Council structure
12. Civil Service and HR staff consolidation
13. Budget solutions for 2013 budget
14. VOIP (telephone system)



2012 General Fund Budget

General Fund	2009 Actuals	2010 Actuals	2011 Revised Budget	2012 Original Budget	'11 Rev. to '12 Est. \$ Chg.	'11 Rev. to '12 Est. % Chg.
Revenues and Transfers In	157.5	154.1	154.5	150.5	(4.0)	-2.6%
Use of Cash Reserve	3.2	0.0	0.0	2.5	2.5	N.A.
Total Sources	160.7	154.1	154.5	153.0	(1.5)	-1.0%
Total Uses	162.6	154.4	150.7	153.0	2.3	1.5%
Annual Balance	(1.9)	(0.3)	3.8	0.0	(3.8)	-100%

Note: Budget numbers do not include appropriated fund balance.

All numbers in \$ millions.

- \$2.5 million of cash reserve will be used to fund 2012 capital projects and capital equipment (funded from 2011 addition to the cash reserve). Because the expenditure budget is slightly higher in 2012 than in 2011, we need to increase the minimum cash reserve by an incremental amount.**
- 2012 Budget is \$9 million less than three years ago, a 5.9% decline.**
- Incorporates service adjustments in selected areas.**
- Reflects continued economic challenges being faced by the City.**



2012 General Fund Revenue Forecast

(all numbers in \$ millions)

Revenue Category	2009 Actuals	2010 Actuals	2011 Revised Budget	2012 Original Budget	'11 Rev. to '12 Est. \$ Chg.	'11 Rev. to '12 Est. % Chg.
Income Tax	100.4	98.1	99.4	100.5	1.1	1.1%
Property Tax	9.3	8.9	7.4	5.9	(1.5)	-20.8%
Local Gov't Fund	12.7	13.1	13.0	9.0	(4.0)	-30.7%
Fees/Charges/Other	30.2	27.7	28.4	28.4	(0.0)	-0.2%
EMS/Accident Fee	4.1	4.2	4.3	4.3	0.0	0.0%
Casino Revenue	0.0	0.0	0.0	0.5	0.5	N.A.
Special Projects	0.8	2.1	2.0	2.0	0.0	0.0%
Total Revenue and Transfers	157.5	154.1	154.5	150.5	(4.0)	-2.6%
Use of Cash Reserve	3.2	0.0	0.0	2.5	2.5	N.A.
Total Sources	160.7	154.1	154.5	153.0	(1.5)	-1.0%



2012 General Fund

- Note: Special Projects Budget will increase in final appropriation ordinance
 - Special project revenue growth will be impacted by fund reclassifications
 - Sources will cover uses
- Department budgets have been adjusted for changes in wages, cost savings days and health insurance
- Appropriation Ordinance (in January) will incorporate capital equipment allocations into department budgets.



2011 – 2012 General Fund Department Budgets

	2011 Original Budget	2012 Recommendation	Diff (\$)	Diff (%)
PUBLIC SAFETY				
Police	\$ 43,032,900	\$ 43,817,800	\$ 784,900	1.8%
Fire	\$ 33,638,600	\$ 34,616,600	\$ 978,000	2.9%
<i>Total Public Safety:</i>	<u>\$ 76,671,500</u>	<u>\$ 78,434,400</u>	<u>\$ 1,762,900</u>	<u>2.3%</u>
OTHER FRONT LINE				
Public Works	\$ 18,587,100	\$ 18,888,800	\$ 301,700	1.6%
Rec. & Youth Serv.	\$ 3,310,700	\$ 3,227,300	\$ (83,400)	-2.5%
Water	\$ 86,500	\$ 88,800	\$ 2,300	2.7%
<i>Total Other Front Line:</i>	<u>\$ 21,984,300</u>	<u>\$ 22,204,900</u>	<u>\$ 220,600</u>	<u>1.0%</u>
DEVELOPMENT				
Conv. Ctr/Expo. Ctr.	\$ 2,824,100	\$ 2,833,200	\$ 9,100	0.3%
Building Services	\$ 2,041,100	\$ 2,035,500	\$ (5,600)	-0.3%
Planning & CD	\$ 1,925,500	\$ 1,653,300	\$ (272,200)	-14.1%
Econ. Development	\$ 1,041,400	\$ 1,031,700	\$ (9,700)	-0.9%
<i>Total Development:</i>	<u>\$ 7,832,100</u>	<u>\$ 7,553,700</u>	<u>\$ (278,400)</u>	<u>-3.6%</u>



2011 – 2012 General Fund Department Budgets

	<u>2011 Original Budget</u>	<u>2012 Recommendation</u>	<u>Diff (\$)</u>	<u>Diff (%)</u>
CORPORATE FUNCTIONS				
Central Services	\$ 14,268,600	\$ 14,167,900	\$ (100,700)	-0.7%
Finance	\$ 3,298,300	\$ 2,956,800	\$ (341,500)	-10.4%
Law	\$ 2,065,100	\$ 2,125,900	\$ 60,800	2.9%
CMO/Public Affairs	\$ 1,740,000	\$ 1,728,700	\$ (11,300)	-0.6%
Human Resources	\$ 929,000	\$ 821,900	\$ (107,100)	-11.5%
Mgmt. & Budget	\$ 674,800	\$ 681,700	\$ 6,900	1.0%
<i>Total Corp. Functions:</i>	<i>\$ 22,975,800</i>	<i>\$ 22,482,900</i>	<i>\$ (492,900)</i>	<i>-2.1%</i>
COMMISSION AGENCIES				
Civil Service	\$ 1,225,700	\$ 1,215,400	\$ (10,300)	-0.8%
City Commission	\$ 939,700	\$ 936,500	\$ (3,200)	-0.3%
Hum. Rel. Council	\$ 646,200	\$ 643,800	\$ (2,400)	-0.4%
<i>Total Comm. Agencies:</i>	<i>\$ 2,811,600</i>	<i>\$ 2,795,700</i>	<i>\$ (15,900)</i>	<i>-0.6%</i>



2011 – 2012 General Fund Department Budgets

	<u>2011 Original Budget</u>	<u>2012 Recommendation</u>	<u>Diff (\$)</u>	<u>Diff (%)</u>
COURTS				
Municipal Courts	\$ 4,035,500	\$ 3,939,600	\$ (95,900)	-2.4%
Clerk of Courts	\$ 3,437,300	\$ 3,355,800	\$ (81,500)	-2.4%
<i>Total Courts:</i>	<i>\$ 7,472,800</i>	<i>\$ 7,295,400</i>	<i>\$ (177,400)</i>	<i>-2.4%</i>
OTHER				
Multi-Department	\$ 1,883,100	\$ 2,852,900	\$ 969,800	51.5%
Special Projects	\$ 2,000,000	\$ 2,000,000	\$ -	0.0%
<i>Total Other:</i>	<i>\$ 3,883,100</i>	<i>\$ 4,852,900</i>	<i>\$ 969,800</i>	<i>25.0%</i>
<i>Total Operating Budget</i>	<i>\$ 143,631,200</i>	<i>\$ 145,619,900</i>	<i>\$ 1,988,700</i>	<i>1.4%</i>
INVESTMENTS	\$ 7,487,000	\$ 7,500,000	\$ 13,000	0.2%
<i>Total General Fund:</i>	<i>\$ 151,118,200</i>	<i>\$ 153,119,900</i>	<i>\$ 2,001,700</i>	<i>1.3%</i>



2011 – 2012 CDBG Operating

	2011 Orig. Bgt.	2012 New Rec.	Diff (\$)	Diff (%)
CDBG Operating				
Housing Inspection	\$ 2,826,800	\$ 1,940,100	\$ (886,700)	-31.4%
Planning & Comm. Dev.	\$ 1,148,300	\$ 1,095,900	\$ (52,400)	-4.6%
Finance (Indirect Cost)	\$ 430,000	\$ 374,000	\$ (56,000)	-13.0%
Recreation	\$ 328,700	\$ 90,000	\$ (238,700)	-72.6%
HRC (Section 3)	\$ 30,000	\$ 30,000	\$ -	0.0%
Total Operating	\$ 4,763,800	\$ 3,530,000	\$ (1,233,800)	-25.9%
CDBG Projects				
Demolition	\$ 575,000	\$ 725,800	\$ 150,800	26.2%
Resurfacing	\$ 675,000	\$ 1,115,000	\$ 440,000	65.2%
Various Projects	\$ 1,123,400	\$ 550,000	\$ (573,400)	-51.0%
Total Projects	\$ 2,373,400	\$ 2,390,800	\$ 17,400	
Total CDBG	\$ 7,137,200	\$ 5,920,800	\$ (1,216,400)	-17.0%

Note: CDBG: Community Development Block Grant – federal entitlement projected to decline 35% in 2012 due to federal budget cuts, new entitlement communities entering program, and population loss.

City of
Dayton, Ohio



Comments? Questions?

Thank You.

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